

Overview and Scrutiny Committee

SUPPLEMENTAL AGENDA

DATE: Tuesday 2 June 2020

AGENDA - PART I

10. THE COUNCIL'S RESPONSE TO COVID 19 - QUESTION AND ANSWER SESSION WITH THE LEADER OF THE COUNCIL AND THE CHIEF EXECUTIVE (Pages 3 - 22)

Presentation from the Leader of the Council and the Chief Executive.

AGENDA - PART II - NII



COVID − 19 EmergencyOverview and Scrutiny



Today's Agenda



- Overview of National and London position
- Update on Harrow Services
- Community Hub/Hardship/Business Grants
- Care Homes
- PPE/Testing/Track and Trace
- Budget
- Restart and Recovery
- Questions and Discussion

1

Executive Summary



- London is well past the peak of the virus
- Harrow Services have held up very well
- Community hub and hardship support delivered well
 - Business Grants a big challenge but getting there
 - Budget impact significant and unclear
 - Planning and delivery of restart and recovery ongoing
 - Test, Track and Trace upcoming priority and challenge
 - Staff have been amazing in very difficult circumstances

National and London



- London past the peak but likely to last through June?
- Harrow has had high numbers of cases
- Lockdown is being gradually eased but Test, Track and Trace is integral to pace increasing
- The transition is highly complex and very busy
- New normal will exist for 12-18 months e.g. social distancing
- Widespread economic and social impact
- Will be future waves of covid-19

Harrow Services



- Running critical services for 10 weeks on 6/7 day basis – has been a very significant endeavour
- Many services run in completely different ways
- Adult Social Care biggest challenge
- Other Services broadly stable and performing well
- Challenges in Parks and Enforcement
- Major focus on IT improvement and staff welfare and resilience

Community Hub



- Established a 'new public service' 12k people on shielding list – will be in place for long time
- Initially to support residents who are 'Shielded' due to medical conditions
- Developed to support other vulnerable residents
 - Outbound calls to shielded and inbound calls for vulnerable
 - Joint effort with VCS re food and other support
 - Challenging to set up but now running very well
 - Also additional contact to ASC and Housing Clients

Hardship Support



- £1.3m to mainly provide £150 off Council Tax
 Bills for those on CTS
- Applies to existing and new claimants on CTS
 - Established hardship fund to cover other poverty related claims
 - Wide range of other action relating to challenges of being able to pay Council Tax

Business Grants



- £42m allocated to c3000 business in Harrow
- Actual eligible c2500 and £32m
- Grants of £10k or £25k depending on size and sector for those who get small business rate relief
- Larger retail business exempt from business rates
- Huge logistical and practical challenge to organise
- Harrow has many small business and limited capacity and infrastructure
- Better Progress being made now with expectation bulk of grants paid out by end of May

Business Grants



- All applications now processed
- At 28^{th May} £27m+ paid out c82% of eligible £££
- Remainder of applications being checked or details sought
- Checks are via Experian or Spotlight to check eligibility
- Details are e.g. Bank details so they can be paid
- Update on position to be provides at O&S meeting
- Additional discretionary fund of c£2m to be available for other business types soon

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Care Homes



- Care Homes have been a significant challenge re covid-19
- Many Care Homes have had outbreaks and deaths
- Excellent work by ASC, Public Health and NHS to tackle outbreaks, improve infection control, supply PPE, arrange Testing, provide training etc
 - NWL NHS/LA response has been one of the strongest
 - Submitted document on Care Home support to Government on 29th May
 - Will remain an ongoing issue re Covid-19

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PPE and Testing



- PPE has not generally been an issue for the Council
- Supplies for ourselves and Social Care providers good via WLA
- Testing has been a huge challenge for Social care
 and care homes in particular
- LA's and NWL NHS have developed good systems locally to fill gaps in national system where possible
- Mass testing of Care Homes is being developed and is a key priority but not there yet
- Testing, Track, Trace and Isolate next phase of Testing

Test, Track, Trace and Isolate



- Test, Track, Trace and Isolate working well is vital for controlling Covid-19 post Lockdown
- All positive Tests generate a system to contact those who are potentially infected
- This will be via a national call centre and eventually an Phone App
- Also a key regional and local "boots on the ground" element to identify more complex cases and hard to reach groups
- The local element will involve Council Public Health and Environmental Health staff as in any outbreak of infectious disease
- Council will also have key role to advise local residents and communities
 of strategy and to raise awareness of importance of compliance
- Will create potential additional call on Community Hub if people selfisolate
- Potential call on housing and support to schools and business

Budget



- Financial impact of Covid 19 is very significant
- Projected impact of c£40 -50m in 2020/21
- Extra costs adult social care
- Significant loss of income car parking, Council Tax etc
- Non-delivery of savings or income
- Government provided £13m emergency funds
- Unclear whether fully compensated in 2020/1
- Longer-term impact council will also be significant as costs and losses likely in 21/22 and 22/3
- Lobbying to secure funding over medium term

2





Restart and Recovery



Strategic Overview



- Lockdown is being gradually eased over next few weeks and months
- First phase on June 1st then 15th June and July 4th
 - Action taking place on Restart and Recovery
 - Restart priorities for next 3 months
 - Recovery next 12-18 months
 - Recovery more strategic and outward facing

Strategic Overview



- Restarting democracy and meetings in phased way from last week – will be virtual for many months
- Restarting services where possible subject to Government guidance
- Restarting projects where possible e.g. HSDP and SAP replacement
- Partial reopening of Civic Centre and other building

Restart Update - Services



- Only limited changes to services post lockdown easing
- Most services e.g. social care will remain virtual
- Green Waste collection restarted 11th May
- HWRC open from 18th May
- Parks and tennis courts open and will be busier but playgrounds, green gyms, MUGAs remain closed
 - Enforcement will remain light touch
 - Housing lettings, moves and repairs potentially restarting
 - Planning for Schools opening, from 1st June earliest
 - Libraries potentially open from July 4th
 - Unlikely to see Leisure centres, Arts centre open soon
 - Keep Parking Enforcement under review

Restart Update - Civic



- Working from home continues for all for potentially a long time
- Culture change has already been positive and IT improvements rapid from low base
- Work ongoing to make Civic Centre 'Covid-19' safe this is a significant challenge
- Practical arrangements, risk assessments and discussion with Trade Unions ongoing
- Unlikely to be in place before mid June
- Capacity to bring small numbers of staff in now as necessary
- Total number returning c100 in time

Recovery - Overview



- Borough Plan will drive Recovery –
- Multi agency perspective via Harrow Partnership
- Housing and rough sleeping National/GLA
- NHS/Social Care recovery moving at pace
- Planning for Hub/Shielding to continue
- Services ever more digital and virtual implications
- Economic impact on individuals and business
- Climate Emergency
- Relationship with Voluntary Sector
- Mental Health and Wellbeing

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Conclusions



- Phase one of the Covid-19 emergency is beginning to end
- Overall Council has delivered very well
- Next phase is planning for gradual lifting of lockdown
- Restarting services in 'new normal'
- Recovery about longer term approach